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The political and institutional crisis that erupted in Chile in late 2019 left many nonprofit organizations teetering on the precipice of financial ruin. Then, to make matters worse, the global pandemic threatened to be the final push that would send them over the edge. The national crisis and the worldwide disaster shattered their financial models and left them literally on the brink of disappearing.

With firsthand knowledge of the importance of nongovernmental organizations (NGOs) and their direct, tangible impact on communities and people's quality of life, we at Fundación Avina knew we had to leap into action as quickly as possible. The first order of business was to do what we always do: reach out to our allies and begin to weave together a collaboration network. We joined forces with Fundación Olivo, Fundación Dinero y Conciencia, and Comunidad de Organizaciones Solidarias, and our mission was clear: to create a financial assistance fund, with minimal requirements and no bureaucratic holdups, to help nonprofit organizations in crisis.

Within a matter of months, we created and began to promote the "Fondo A Fondo" fund, launching the first call for severely affected organizations to apply for support. We selected 12 organizations to receive support in the 2020-2021 cycle, and 13 more in the 2021-2022 cycle. All the selected organizations make verifiable contributions to Chilean society, work on a wide array of issues, and have significant on-the-ground reach throughout the country.

**Even though collaboration is at the heart of our work model, it managed to surprise us once again: for the first time, a group of foundations partnered with a family office (the Izquierdo family) to support the nonprofit sector. Other entities also joined the initiative, including Confederación de la Producción y del Comercio (CPC) and the European Union. The 25 selected organizations not only received resources from the fund, they also received support and advising to overhaul their revenue strategies.**

The CollaborAction model proved to be successful: 24 out of 25 organizations supported by Fondo A Fondo are still standing, were able to keep their staff on the payroll, and are becoming more sustainable. Eight more organizations were already selected in the fund's third cycle, which received additional support from the Inter-American Foundation (IAF).

The organizations supported by the fund are continuing to generate impact and transform their communities. In the same way, Fondo A Fondo will keep working, as its mission states, "for the sustainability of civil society."



<b>Strategic Pillar</b>	<b>Just and Regenerative Economy</b>
<b>Elements of the Collaborative Process</b>	<b>Social capital, unifying vision, shared agenda, innovation</b>
<b>People Directly Impacted</b>	<b>101</b>
<b>People Indirectly Impacted</b>	<b>171,263</b>